

COMPANY REGISTRATION NUMBER: 02441249

CHARITY REGISTRATION NUMBER: 702871

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2022

LINDSEY LODGE LIMITED
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FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2022

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LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
REPORT OF THE BOARD OF TRUSTEES
YEAR ENDED 31 MARCH 2022

The Board of Trustees presents its report and the audited financial statements for the year ended 31 March 2022.

Reference and Administrative Information

| | |
|--|--|
| Charity Name: | Lindsey Lodge Limited |
| Charity Registration Number: | 702871 |
| Company Registration Number: | 02441249 |
| Registered office and operational address: | Lindsey Lodge Hospice Burringham Road Scunthorpe DN17 2AA |

Board of Trustees

| | |
|------------------|------------------------|
| Mr A W Bell | - Chairman |
| Dr P Webster | - Deputy Chairman |
| Sir N Dakin | |
| Mr A Horwich | |
| Mr J Roberts | |
| Mr P Stapleton | |
| Dr G Thomas | (resigned 23/04/2022) |
| Mrs N Threadgold | (resigned 01/07/2021) |
| Mr P Wisher | |
| Mr D L Topp | (appointed 01/07/2021) |
| Mr A Islam | (appointed 01/11/2021) |
| Mrs D Marsh | (appointed 01/11/2021) |
| Mr P Tandon | (appointed 01/11/2021) |
| Mrs J C King | (appointed 20/12/2021) |

Secretary

Mr M Roche

Auditors

Townends Accountants LLP, Carlisle Street, Goole, DN14 5DX

Bankers

Yorkshire Bank Plc, 122/124 High Street, Scunthorpe, DN15 6ES

Solicitors

Symes Bains Broome, 2 Park Square, Laneham Street, Scunthorpe, DN15 6JH

Insurance Brokers

Barry Fenton Insurance Brokers Limited, 99-103 Mary Street, Scunthorpe, North Lincolnshire

Investment Managers

CCLA Investment Management Ltd, Senator House, 85 Queen Victoria Street, London, EC4V 4ET

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
REPORT OF THE BOARD OF TRUSTEES (Continued)
YEAR ENDED 31 MARCH 2022

Chairman's Statement

In the 29 year history of Lindsey Lodge there can have been very few years as dynamic as 2021/22.

Still in the shadow of the Covid pandemic, our retail and fundraising activities struggled with shopping habits still subdued and social gatherings restrained but this was more than compensated by the support we received through a variety of mechanisms from the Government for which we are profoundly grateful.

Financially we finished the year with a surplus for the second year running which has restored our reserves, some of them mandatory, to the previous highest ever levels. Added to this our asset base is bolstered with outright ownership of the adjoining three acres of land and the bungalow next door, called The Lodge.

The acquisition of The Lodge, like the land, was strategic but it very quickly came into its own as our plans to develop our bed base crystallised. Transforming this building into office capacity along with moving our laundry into bigger, better accommodation previously used for storage enabled us to commence the development of existing buildings to provide six more in-patient beds, an increase of 60%.

Our positive progress across many areas of activity is detailed in this report in what has been an outstanding year. All this with Covid still lurking in the background is an enormous credit to all of our staff, at every level but most of all to our Chief Executive and her Senior Management team to whom once again the Board of Trustees is indebted.

Alan W Bell

Chair

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
REPORT OF THE BOARD OF TRUSTEES (Continued)
YEAR ENDED 31 MARCH 2022

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee. The company was formed under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association dated 8 November 1989.

Recruitment and Appointment of the Board of Trustees

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as the Board of Trustees. Under the requirements of the Memorandum and Articles of Association the Board of Trustees are appointed for an initial three year term which is renewable up to a maximum of nine years of which the term of office served as chairman is excluded.

In order to ensure the charity is managed and run to the highest possible standards the Board of Trustees comprises a wide range of professional and technical skills.

No trustee or partner related to them received any benefit from any transactions undertaken by the charity.

Board of Trustees Induction and Training

New trustees are invited to attend an induction meeting which covers:

- the main documents which set out the operational framework for the charity including the Memorandum and Articles of Association,
- resourcing and current financial position,
- confidentiality procedures,
- health and safety procedures.

The Memorandum and Articles and the latest financial statements and minutes of meeting are distributed to new trustees.

Risk Management

The Board of Trustees regularly review and assess the major risks (use of risk register) to which the charity is, in their opinion, exposed. Financial control is aided by regular monitoring of actual performance to budgets and forecasts, and these are revised when necessary. The Board of Trustees meets regularly and the Finance and Business Development Sub-committee meet at least quarterly. Procedures are in place to ensure compliance with health and safety of staff, volunteers, patients and visitors to the hospice. The Quality Assurance group meet regularly to monitor the quality of clinical care and ensures compliance with internal and statutory policies and procedures. The group report back to the Board of Trustees. The HR and Workforce Sub-committee meet quarterly to agree policies and report back to the Board of Trustees. The strategy work of the Board is now structured as a component part of all Board Meetings in order that all board members and members of the senior management team are cited on local and national strategy and are to debate and discuss factors influencing the hospice given the strategic end of life landscape has been rapidly changing.

The organisation aspire to be a responsive and innovative organisation and employs around 123 people who work in a wide range of roles encompassing clinical work, retail and fundraising and support services. In January 2021 the Board agreed that alignment to a national pay scale for NHS staff had become unaffordable with what was needed for a local healthcare charity. The organisation's aim for pay and working conditions to be clear and transparent, allowing us to attract and retain appropriately qualified staff is key to the delivery of our aims. Following engagement with staff, the workforce were formally advised that all pay issues would be determined fully by the Board going forwards given the need for financial sustainability for the charity and that a remuneration committee reporting to the Board would be established to review and monitor pay and terms and conditions going forward.

As the country have moved through phases of the COVID-19 pandemic, the Care Quality Commission (CQC) have moved its mechanisms for monitoring services. The monitoring approaches have been in transition with calls to organisations made to support the review of the information held on most of the services they regulate. This approach has helped prioritise risk and has focussed on safety and how effectively a service is led. The hospice have had structured conversations with the regulators over the past 12 months with a focus on safety and leadership using specific existing key lines of enquiry (KLOEs) to monitor the service. They have not been advised on any actions or issue of concern.

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
REPORT OF THE BOARD OF TRUSTEES (Continued)
YEAR ENDED 31 MARCH 2022

Structure, Governance and Management (cont.)

Organisational Structure

The strategic and policy decisions of the charity are taken by the Board of Trustees. At present the Board has twelve members from a variety of professional backgrounds relevant to the work of the charity.

A scheme of delegation is in place and day to day responsibility for running the Hospice rests with the Chief Executive to whom a Senior Management Team comprising of a variety of clinical and managerial disciplines reports to.

Remuneration Statement

Lindsey Lodge have constituted a Remuneration Committee which is responsible for overseeing the remuneration policy and pay strategy of the organisation and agreeing salaries of the Chief Executive and Senior Management Team (SMT). The Committee provides assurance to the Board of Trustees that the organisation meets required policies, standards, best practice and regulatory requirements.

A key role of the Committee is to monitor, on behalf of the Board, the implementation of the broad salary policy, including pay structure progression and approach to performance management and changes to the terms and conditions of the workforce.

The Committee is chaired by a Trustee appointed by the Chair of the Board of Trustees. Core membership of the Committee comprises a minimum of three Trustees (including a Trustee representative of the Finance Committee and a Trustee representative of the Workforce Committee) and the Workforce Manager. In addition the Chief Executive will be co-opted (non-voting) as required.

Objectives and Activities

The company's object and principal activity is to benefit the public by providing care for patients with life limiting illnesses from North Lincolnshire and immediate adjoining areas.

The company's aim is to provide specialist palliative care for day and in-patients to the highest standard, consisting of symptom management, emotional support, day care and end of life care.

The company reviews its strategic aims and activities throughout the year through the Board and its sub-committee structures. Reviews consider all the activities provided by both clinical and non-clinical teams and how each has benefited the patients and their families /carers. Patient experience feedback is brought to every Board meeting in order to offer oversight of the different patient perspectives on the services provided.

Strategies in place to meet the Charity's objective and aims include:

- Providing symptom management by an experienced multidisciplinary team in both the Wellbeing Centre and Inpatient unit. Care is discussed at internal handover meetings and at a weekly locality multidisciplinary meeting where colleagues from the acute hospital, community and hospice settings come together to ensure care is seamless and supported for patients in a setting of their choice.
- Providing emotional support for the patient, and those close to them. This is a part of the care plan and extends to the family after the patient's death. Bereavement support is available to the families and friends of all our patients. This may take place as one to one sessions, as structured groups or in relaxed informal gatherings.
- Providing end of life care in the in-patient unit ensuring a peaceful and dignified death for the patient with care and support for those close to them.
- Providing specialist clinics for the management of Lymphoedema.
- Providing physiotherapy and complementary therapies on a daily basis.

Delivering Public Benefit

The charity's object and funding available limits the services provided to those resident in North Lincolnshire, East Riding and the immediate surrounding areas.

The majority of the charity's facilities and services are provided free to patients and there is equal access to these by the public.

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
REPORT OF THE BOARD OF TRUSTEES (Continued)
YEAR ENDED 31 MARCH 2022

Delivering Public Benefit (cont.)

Demands for services provided by the charity are high. Priority is given to those patients most in need of care based on referrals from local National Health Service organisations.

STRATEGIC REPORT

Achievements and Performance

This section of the report sets out the volumes of patients treated from Lindsey Lodge, during a year where the number of patients that we have cared for increased significantly when compared to previous years. The patient care services provided out of Lindsey Lodge have now fully recovered following the Covid related disruptions experienced in 2020/21

Clinical data below:

| Clinical data | 2021/22 | 2020/21 |
|--|----------------|----------------|
| In-patient unit | | |
| Admissions | 280 | 223 |
| No of bed nights occupied | 3,024 | 2,258 |
| Bed occupancy (% based upon ten beds) | 79% | 60% |
| Average length of stay per admission | 10 nights | 8 nights |
| Deaths | 157 | 152 |
| Went home | 73 | 54 |
| Other (including Nursing Home) | 21 | 14 |
| Well Being unit | | |
| New admissions | 90 | 25 |
| Attendances | 2,189 | 2,146 |
| Lymphoedema Clinic | | |
| Appointments | 639 | 719 |
| New Patients | 583 | 59 |
| OT / Physiotherapy & Fatigue services | | |
| Admissions | 197 | 160 |
| Follow Up Appointments | 648 | 595 |
| Breathlessness service | | |
| Admissions | 70 | 56 |
| Follow Up Appointments | 217 | 178 |
| Bereavement & Family Support | | |
| One to One Sessions | 294 | 61 |
| Remote contacts | 656 | 933 |

The number of beds provided withing Lindsey Lodge began to be increased toward the latter part of 2021/22 as part of our bed expansion plans. This programme will eventually result in us providing a total bed compliment of sixteen beds; a 60% increase over and above our previous complement of ten.

The expansion in beds commenced in November 2021 when the bed base increased from ten to twelve beds as town nurse led beds were added to our bed base. This was the first stage in a bed expansion programme which will eventually reconfigure our bed base to ten medical led beds and six nurse led beds. It is anticipated that the full complement of sixteen beds will be up and running before the end of the first quarter of 2022/23.

The increase in capacity, combined with a continuing increase in discharges from our local acute hospital, meant that we experienced our busiest every year in terms of the number of occupied bed days and also new admissions to the in-patient unit.

The following table highlights the return to the overall trend of increased admissions and bed occupancy following the temporary downturn due to the Covid pandemic. The 2021/22 in-patient activity volumes also provides a platform for further growth in 2022/23 as the full complement of sixteen beds comes into operation in June 2022.

LINDSEY LODGE LIMITED
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REPORT OF THE BOARD OF TRUSTEES (Continued)

| Bed days | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Bed days occupied | 2,160 | 2,503 | 2,686 | 2,258 | 3,024 |
| Cumulative increase from baseline(%) | - | 15.9% | 24.4% | 4.5% | 40.0% |
| Average occupancy | 59% | 69% | 74% | 60% | 79% |
| Admissions | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| Number of admissions | 145 | 254 | 258 | 223 | 280 |
| Cumulative increase from baseline(%) | - | 75.2% | 77.9% | 53.8% | 93.1% |

Whilst the increase in in-patient beds was our most high profile service expansion it is pleasing to note that all of our other day care services reported increases in the volume of patient care following the interruptions brought about by the Covid outbreak.

Investment made in previous years, both in terms of the range of services provided for patient care and also in respect of service quality has meant that - as Lindsey Lodge approaches its thirtieth anniversary - we now provide a higher level of patient care than ever during our thirty year history.

Financial Review

During 2021/22 a number of significant investments were made in order to place Lindsey Lodge on a sound footing for future years. In addition to the gradual increase in the hospice bed base we were able to purchase an adjacent property in order to allow us to relocate the office space now used to accommodate the new beds. The hospice was also able to relocate, and refurb, the laundry in to a more infection control compliant, higher quality setting able to cope with the rise in demand following the increase in the bed base.

Whilst most of these investments were internally financed we were able to negotiate a package of financial support with our local NHS commissioning body (North Lincs CCG) in respect of the expansion in beds. The Trustees would therefore like to place on record our gratitude to the CCG for their financial contributions in relation to this project in 2021/22.

Toward the latter stage of 2021/22 we successfully applied for an NHS project grant to financially support the development of a 24/7 support line for patients, families and carers. This will allow the service to gain sufficient support and advice from qualified end of life care professionals. This funding will enable us to pilot the service unto 2022/23 and will hopefully allow the service to gain sufficient traction across the health community to underpin the construction of a permanent funding solution which will support provision for 2022/23 and beyond.

Both the Hospice's retail and fundraising activities were able to provide a positive contribution to the hospice during the course of the year although, particularly in the case for retail, overall net income generation have not reached the levels which we experienced prior to the recent pandemic and reversing this trend remains a priority for 2022/23 and beyond.

However, it remains extremely pleasing to note the continuing support from the local population in respect of our overall fundraising activities. The Trustees recognise that this stands testament to the high regard the local public has for the hospice and its willingness to support it during the tough economic climate which lies ahead.

The Hospice therefore reported a trading surplus of £0.197mil at the end of the financial year, prior to depreciation and returns from our investment portfolio. This is the second year running that the hospice has been able to record an overall trading surplus.

When the depreciation charge of £0.184mil is included combined with a gain of £0.145mil in the value of the hospice's investment portfolio this results in an accounting surplus of £0.158mil.

The in-year surplus reported by the Hospice at the end of the financial year has allowed us to increase our net liquid resources by £0.23mil; they stood at £3.14mil at the end of the financial year. This provides us with a stable financial foundation as we enter what is likely to be a turbulent financial climate, both in terms of future income generation and in respect of our retail and fundraising activities and in terms of cost controls given the increases in cost of living currently being experienced across the economy as a whole.

However, the Lindsey Lodge brand, and the valuable service we provide across North Lincolnshire and parts of East Riding, are recognised both by the general population and the NHS commissioners charged with the responsibility for commissioning healthcare services on their behalf. As a consequence, we will be actively reviewing mechanisms which will increase our ability to provide a wider span of clinical services as part of the overall health community review of services and, in doing so, generate further revenue in future years in order to provide the foundation for a stable financial future.

LINDSEY LODGE LIMITED
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REPORT OF THE BOARD OF TRUSTEES (Continued)
YEAR ENDED 31 MARCH 2022

Fundraising and Retail

In addition the retail function generated total income of £0.819mil during the course of the year from our portfolio of shops; this was a significant increase of £0.57mil against the comparable figure last year. In addition to trading income approximately £49k was received in respect of retail start up grants in order to support us in reopening our stores following the last lockdown associated with the Covid pandemic.

Whilst future retail performance will obviously be impacted by national economic trends on the high street we have constructed an action plan aimed at increasing the overall net return we generate from our retail operations. One element of the plan was the reopening of a store within Brigg which will increase our gross income generation abilities, we are also reviewing further opportunities to increase our retail offering during the course of the forthcoming year.

Our fundraising activities began the process of re-engaging with the public following the Covid related restrictions placed upon us which limited the fundraising team's ability to host events and other external fundraising activities. A total of £0.090mil was generated from our range of fundraising activities during 2021/22, this was slightly higher than the £0.050mil generated during the preceding year. On top of that figure a total of £0.27mil was left to Lindsey Lodge in the form of legacies.

Investment Policy

The Board of Trustees, having regard to the liquidity requirements of running the Hospice operation a policy of investing available funds in a variety of investment funds managed on behalf of the Hospice by professional investment advisors.

The investment objective is to yield a reasonable level of income depending, of course, on overall market performance. How the Hospice invests its funds, and the investment products which are part of the overall investment portfolio are subject to a Treasury & Investment Policy which is regularly reviewed by the Board.

The policy states that the charity will not directly invest in producers of tobacco or tobacco products nor will it directly invest in securities or organisations involved in activities incompatible with the objectives and ethos of the health service.

Reserves Policy

Unrestricted funds are needed to cover administration, fundraising and clinical costs without which the charity could not function.

The Board of Trustees currently operate a policy that free reserves should be sufficient to cover those costs for six months

The Hospice is presently operating at just under the minimal level of this metric and therefore is actively reviewing both its approach to reserves and the level of grant funding from these sources.

The Future

Our immediate priority is to build upon the achievements and developments during 2021/22 The expansion of beds provides us with a sound clinical platform to make further expansions to our service portfolio, hopefully beginning with finding a recurrent funding solution for the 24/7 support line which we are currently piloting.

There remains a key focus nationally on the need for the construction of local, cross organisational health community plans and we plan to work constructively with the new NHS commissioning structures in order to ensure that Lindsey Lodge has a voice in shaping future strategies for End of Life Care - both as an individual hospice and as part of a wider collaborative of local hospices.

The last two years of financial surplus has allowed us to consolidate our underpinning financial framework, make investments both in terms of our fixed asset base and the clinical services we provide from them and reconfigure our management structure in order to ensure that we are fit for purpose for the challenges that lie ahead.

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
REPORT OF THE BOARD OF TRUSTEES (Continued)
YEAR ENDED 31 MARCH 2022

Statement of Responsibilities

The Board of Trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable laws and regulations.

Company law requires the Board of Trustees to prepare financial statements for each financial year. Under that law the council have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Board of Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources to the company for that period. In preparing these financial statements, the council are required to:

- Select suitable accounting policies and apply them consistently;
- Observe the methods and principles set out in the Charities SORP; and
- Make judgements and accounting estimates that are reasonable and prudent; and
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Board of Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each member of the Board of Trustees has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

The Board of Trustees confirm that there is no relevant information that they know of and which they know the auditors were unaware of.

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (FRS102) and in accordance with the Companies Act 2006.

Staff and Volunteers

LLH generates immense loyalty amongst its staff and volunteers. It is not at all unusual to have volunteers that have given in excess of a decade of service. As the chairman my personal thanks go to all staff and volunteers involved in LLH who all contribute to making the hospice a place well known for its care of day and in patients. In anticipation of retirements several new members of the trustee board were recruited during the year and I look forward to their contribution in the coming years.

By order of the board:

Principal address and Registered office

Lindsey Lodge Hospice
 Burringham Road
 Scunthorpe
 North Lincolnshire
 DN17 2AA

.....
Chairman - Mr A W Bell

**LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE**

INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRUSTEES OF LINDSEY LODGE LIMITED

YEAR ENDED 31 MARCH 2022

Opinion on financial statements

We have audited the financial statements of Lindsey Lodge Limited for the year ended 31 March 2022, which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement, the Income and Expenditure Account and related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including Financial Reporting Standard FRS102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2022 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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COMPANY LIMITED BY GUARANTEE**

INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRUSTEES OF LINDSEY LODGE LIMITED (Continued)

YEAR ENDED 31 MARCH 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the strategic report and the directors' report) have been prepared in accordance with applicable legal requirements.

Matter on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 required us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Board of Trustees's remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement set out on page 8, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

**LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE**

INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRUSTEES OF LINDSEY LODGE LIMITED (Continued)

YEAR ENDED 31 MARCH 2022

Our responsibilities for the audit of the financial statements (continued)

- We have obtained an understanding of the legal and regulatory framework applicable to the company through discussions with senior management and review of the regulatory framework of any professional or membership bodies that the company is a part of. The company uses third parties to ensure that it remains up to date with changes and to review compliance with all its legal and regulatory requirements. In making our assessment of detecting irregularities, including fraud, we have discussed the issue with management who have advised that, other than changes to the work place to ensure that they are Covid-19 compliant, there have been no changes and the company remains compliant with its legal and regulatory requirement. Nothing has been brought to light in completing our audit work that contradicts this.
- The following laws and regulations have been identified as being of significance in the context of the company; Companies Act 2006, health and safety legislation, hygiene standards, trading laws, employment laws, data protection, environmental regulation, relevant tax laws and compliance with Care Quality Commission regulations and fundraising regulations.
- In making our assessment of the susceptibility of the company's financial statements to material misstatement, we have also considered how fraud might occur. No instances of material misstatement or fraud have been noted in the audit of the accounts for the year ended 31 March 2022.
- All matters regarding non-compliance with laws and regulations and fraud have been communicated to all members of the audit engagement team. The engagement partner has assessed that the engagement team has the appropriate competence and capabilities to identify or recognise non-compliance with laws and regulations, affected by the inherent difficulty in detecting irregularities, the effectiveness of the company's controls, and the nature, timing and extent of the audit procedures performed.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

**LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE**

INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRUSTEES OF LINDSEY LODGE LIMITED (Continued)

YEAR ENDED 31 MARCH 2022

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditors report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

.....
Paul Sharpe FCA (Senior Statutory Auditor)

For and on behalf of

Townends Accountants LLP

Chartered Accountants & Statutory Auditor

Carlisle Street

Goole

East Riding of Yorkshire

DN14 5DX

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
STATEMENT OF FINANCIAL ACTIVITIES
YEAR ENDED 31 MARCH 2022

| | | Restricted Funds | Unrestricted Funds | Total Funds 2022 | Total Funds 2021 (restated) |
|---|---------|---------------------|-----------------------|---------------------|-----------------------------------|
| | Note | £ | £ | £ | £ |
| INCOME FROM: | | | | | |
| Donations and legacies: | | | | | |
| Donations | 2 | 500 | 571,216 | 571,716 | 658,078 |
| Legacies | | - | 272,206 | 272,206 | 734,280 |
| Grants | 2 | - | 31,921 | 31,921 | 140,031 |
| Income from charitable activities: | 5 | 329,582 | 1,185,010 | 1,514,592 | 2,145,415 |
| Income from other trading activities: | | | | | |
| Retail | 3 | - | 867,331 | 867,331 | 809,192 |
| Lottery | | - | 274,325 | 274,325 | 291,767 |
| Fundraising events | 4 | - | 89,938 | 89,938 | 50,355 |
| Investment income | | - | 57,307 | 57,307 | 44,587 |
| TOTAL INCOME | | 330,082 | 3,349,254 | 3,679,336 | 4,873,705 |
| EXPENDITURE ON: | | | | | |
| Costs of raising funds | 6 | - | 1,265,678 | 1,265,678 | 1,229,993 |
| Expenditure on charitable activities | 6 | 119,582 | 2,281,625 | 2,401,207 | 2,416,008 |
| TOTAL EXPENDITURE | | 119,582 | 3,547,304 | 3,666,886 | 3,646,001 |
| Net income/(expenditure) for the year before gains and losses on investments | 8 | 210,500 | (198,050) | 12,450 | 1,227,704 |
| Net gains/(losses) on investments | 13 | - | 145,276 | 145,276 | 264,100 |
| Transfers | | (210,500) | 210,500 | - | - |
| NET INCOME/(EXPENDITURE) AND NET MOVEMENT IN FUNDS FOR THE YEAR | | - | 157,726 | 157,726 | 1,491,804 |
| RECONCILIATION OF FUNDS: | | | | | |
| Total funds brought forward | | - | 5,625,677 | 5,625,677 | 4,133,873 |
| TOTAL FUNDS CARRIED FORWARD | 18 & 19 | - | 5,783,403 | 5,783,403 | 5,625,677 |

The Statement of Financial Activities includes all gains and losses in the year and therefore a Statement of Total recognised Gains and Losses has not been prepared.

All of the above amounts relate to continuing activities

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
INCOME AND EXPENDITURE ACCOUNT
YEAR ENDED 31 MARCH 2022

| | Note | 2022 £ | 2021 £ (restated) |
|--|------|-----------------------|-------------------------|
| Income | | 3,622,029 | 4,829,118 |
| Operating Expenses | | 3,666,886 | 3,646,001 |
| Operating Surplus/(Deficit) | | <u>(44,857)</u> | <u>1,183,117</u> |
| Interest receivable | | - | - |
| Investment income | | 57,307 | 44,587 |
| Gains/(Losses) on disposal of investments | | 145,276 | 264,100 |
| Surplus/(Deficit) for the financial year on ordinary activities before and after taxation | | <u><u>157,726</u></u> | <u><u>1,491,804</u></u> |

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
BALANCE SHEET
AS AT 31 MARCH 2022

| | | 2022 | | 2021 (restated) | |
|---|------|------------------|-------------------------|--------------------|-------------------------|
| | Note | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Tangible assets | 12 | | 2,861,759 | | 2,488,840 |
| Investments | 13 | | 2,424,496 | | 1,779,220 |
| | | | <u>5,286,255</u> | | <u>4,268,060</u> |
| CURRENT ASSETS | | | | | |
| Stocks | | 12,584 | | 7,655 | |
| Debtors | 14 | 353,212 | | 419,722 | |
| Cash at bank and in hand | | 748,600 | | 1,130,013 | |
| | | <u>1,114,396</u> | | <u>1,557,390</u> | |
| CREDITORS: Amounts falling due within one year | 15 | <u>617,248</u> | | <u>199,773</u> | |
| NET CURRENT ASSETS/(LIABILITIES) | | | 497,148 | | 1,357,617 |
| NET ASSETS | | | <u>5,783,403</u> | | <u>5,625,677</u> |
| FUNDS | | | | | |
| Unrestricted funds | | | | | |
| General funds | 18 | | 4,863,491 | | 4,851,041 |
| Revaluation reserve fund | 18 | | 919,912 | | 774,636 |
| | 19 | | <u>5,783,403</u> | | <u>5,625,677</u> |

The financial statements were approved by the Board of Trustees on

and signed on its behalf by:

.....
Chairman - Mr A W Bell

Company Registration Number: 02441249

The accompanying accounting policies and notes form part of these financial statements.

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2022

| | | 2022 | 2021 |
|---|----------|--------------------|------------------|
| | | £ | (restated) £ |
| Cash flows from operating activities: | | | |
| Net cash provided by/(used in) operating activities | A | 635,795 | 849,633 |
| Cashflows from investing activities: | | | |
| Dividends, interest and rents from investments | | 57,307 | 44,587 |
| Proceeds from the sale of property, plant and equipment | | - | - |
| Purchase of property, plant and equipment | | (574,516) | (70,410) |
| Proceeds from sale of investments | | - | 610 |
| Purchase of investments | | (500,000) | (250,000) |
| Net cash provided by/(used in) investing activities | | (1,017,209) | (275,213) |
| Cash flows from financing activities: | | | |
| Repayments of borrowing | | - | - |
| Cash inflows from new borrowing | | - | - |
| Receipt of endowment | | - | - |
| Net cash provided by/(used in) financing activities | | - | - |
| Change in cash and cash equivalents in the reporting period | | (381,414) | 574,421 |
| Cash and cash equivalents at the beginning of the reporting period | | 1,130,013 | 555,592 |
| Change in cash and cash equivalents | | (381,414) | 574,421 |
| Cash and cash equivalents at the end of the reporting period | B | 748,599 | 1,130,013 |

NOTES TO THE CASH FLOW STATEMENT

A Reconciliation of net income/(expenditure) to net cash flow from operating activities

| | | |
|---|----------------|------------------|
| Net income/(expenditure) for the reporting period (as per the statement of financial activities) | 157,726 | 1,491,804 |
| Adjustments for: | | |
| Depreciation charges | 184,069 | 172,914 |
| (Gains)/losses on investments | (145,276) | (264,100) |
| Dividends, interest and rents from investments | (57,307) | (44,587) |
| Loss/(profit) on the sale of fixed assets | 17,527 | - |
| (Increase)/decrease in stocks | (4,930) | 5,928 |
| (Increase)/decrease in debtors | 66,510 | 120,731 |
| Increase/(decrease) in creditors | 417,475 | (633,057) |
| Net cash provided by/(used in) operating activities | 635,795 | 849,633 |

B Analysis of cash and cash equivalents

| | | |
|--|----------------|------------------|
| Cash in hand | 748,600 | 1,130,013 |
| Notice deposits (less than 3 months) | - | - |
| Overdraft facility repayable on demand | - | - |
| Total cash and cash equivalents | 748,600 | 1,130,013 |

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective from 1 January 2019 - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006.

The hospice meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

b) Legal status of the Charity

The charity is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

c) Going concern

The Board of Trustees consider that there are no material uncertainties about Lindsey Lodge Limited's ability to continue as a going concern. With regard the following year, the most significant areas of uncertainty of Lindsey Lodge Limited are the level of voluntary income which needs to be raised each and every year and is covered in more detail in the performance and risk sections of the Board of Trustees's annual report for more information.

d) Fund accounting

Unrestricted funds are available for use at the discretion of the Board of Trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds earmarked by the Board of Trustees for particular purposes.

Restricted funds are donations where the donor has specified they should only be used for particular areas of the hospice's work.

e) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Donations, grants and gifts are recognised when receivable. Income from Gift Aid tax reclaims is recognised for any donations with relevant Gift Aid certificates recognised in income for the year. Any amounts of Gift Aid not received by the year end are accounted for in income and accrued income in debtors.

Income from NHS contracts, government and other grants, whether 'capital' grants or 'revenue' grants, are recognised when the charity has entitlement to the funds, any performance conditions attached the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES (Continued)

Income (Continued)

For legacies, entitlement is taken on a case by case basis as the earlier of the date on which: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered provable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income received in advance for a future fundraising event or for a grant received for the following year are deferred until the criteria for income recognition are met.

Sponsorship from events, fundraising and events registration fees are recognised in income when the event takes place. Lottery income is accounted for in respect of those draws that have taken place in the year. Retail income is recognised on point of sale of both donated and purchased goods.

Interest on deposit funds held is included when receivable and the amount can be measured reliably by the charity which is normally upon notification of the interest paid or payable by the bank. Dividends are recognised once the dividend has been declared and notification has been received of dividend due. This is normally upon notification by our investment providers of the dividend yield of the investment portfolio.

f) Donated goods and services

Donated goods and services are recognised when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the item is probable and that economic benefit can be measured reliably.

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates. All expenditure is accounted for on an accruals basis under the following headings:

Costs of raising funds comprises fundraising costs incurred in seeking donations, grants and legacies; investment management fees; costs of fundraising activities including the costs of goods sold, shop costs, commercial trading and their associated support costs.

Expenditure on charitable activities includes the costs of providing specialist palliative care and support, community services and other educational activities undertaken to further the purposes of the charity and their associated support costs.

Support costs comprise those costs which are incurred directly in support of expenditure on the objects of the charity and include governance cost, finance and office costs. Governance costs are those costs incurred in connection with the compliance with constitutional and statutory requirements of the charity.

Support costs are allocated to each of the activities on staff headcount.

h) Volunteers

The value of the services provided by volunteers is not incorporated into these financial statements. Further details of their contribution is provided in the Board of Trustees's report.

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES (Continued)

i) Fixed assets

Equipment, fixtures and fittings are included in the balance sheet at cost, regardless of the source of finance used to pay for the fixed asset.

As a general rule, assets costing less than £500 are not capitalised.

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value, of each asset over its expected useful life, as follows:

| | | |
|--|---------------|---------------|
| Freehold buildings | over 50 years | Straight line |
| Shop - equipment | over 5 years | Straight line |
| - fixtures and fittings | over 5 years | Straight line |
| Bedded unit equipment, fixtures and fittings | over 5 years | Straight line |
| Other equipment, fixtures and fittings | over 10 years | Straight line |

The need for any impairment of a fixed asset write-down is considered if there is concern over the carrying value of an asset and is assessed by comparing that carrying value against the value in use or realisable value of the asset when appropriate.

j) Investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The main form of financial risk faced by the charity is that of volatility in investment markets due to wider economic

k) Stocks

Stock of retail goods is included at the lower of cost or net realisable value. Donated items of stock for resale or distribution are not included in the financial statements until they are sold or distributed because the Board of Trustees consider it impractical to be able to assess the amount of donated stocks as there are no systems in place which records these items until they are sold and undertaking a stock take would incur undue cost for the charity which far outweigh the benefits.

l) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income is included at the best estimate of the amounts receivable at the balance sheet date.

m) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity or three months of less from the date of acquisition or opening of the deposit or similar account.

n) Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

o) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at the settlement value.

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

1 ACCOUNTING POLICIES (Continued)

p) Pensions

Employees of the charity are entitled to join a defined contribution 'money purchase' scheme. The charity contribution is restricted to the contributions disclosed in note 9. There were no outstanding contributions at the year end. The costs of the defined contribution scheme are included with the associated staff cost and allocated therefore to raising funds, charitable activities, support and governance cost and charged to the unrestricted funds of the charity.

Some of the staff employed by the company are eligible for membership of the National Health Service Superannuation Scheme, which is a national, statutory contributory, unfunded defined benefit scheme. Pension costs are assessed in accordance with the advice of the Government Actuary.

Pension costs charged in the Statement of Financial Activities represent the contributions payable by the company in the year.

q) Operating leases

Operating leases are recognised over the period which the lease falls due. Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease.

2 DONATIONS & GRANTS

| | 2022 | 2022 | 2022 |
|---------------------------------------|---------------|----------------|----------------|
| | Restricted | Unrestricted | Total |
| | £ | £ | £ |
| <u>DONATIONS</u> | | | |
| General donations | 500 | 146,519 | 147,019 |
| In memoriam | - | 116,096 | 116,096 |
| Community donations | - | 10,224 | 10,224 |
| Supporter group donations | - | 5,913 | 5,913 |
| Corporate donations | - | 35,050 | 35,050 |
| Personal Challenges | - | 130,485 | 130,485 |
| Events | - | 93,320 | 93,320 |
| Gift Aid on donations | - | 33,609 | 33,609 |
| | <u>500</u> | <u>571,216</u> | <u>571,716</u> |
| <u>GRANTS</u> | | | |
| Job Retention Scheme Government Grant | - | 4,421 | 4,421 |
| Other grants | - | 27,500 | 27,500 |
| | <u>-</u> | <u>31,921</u> | <u>31,921</u> |
| | 2021 | 2021 | 2021 |
| | Restricted | Unrestricted | Total |
| | (restated) | (restated) | (restated) |
| | £ | £ | £ |
| <u>DONATIONS</u> | | | |
| General donations | 59,520 | 242,326 | 301,846 |
| In memoriam | - | 123,520 | 123,520 |
| Community donations | - | 6,124 | 6,124 |
| Supporter group donations | - | 9,084 | 9,084 |
| Corporate donations | - | 56,983 | 56,983 |
| Personal Challenges | - | 35,471 | 35,471 |
| Events | - | 90,724 | 90,724 |
| Gift Aid on donations | - | 34,327 | 34,327 |
| | <u>59,520</u> | <u>598,558</u> | <u>658,078</u> |
| <u>GRANTS</u> | | | |
| Job Retention Scheme Government Grant | - | 121,581 | 121,581 |
| Other grants | - | 18,450 | 18,450 |
| | <u>-</u> | <u>140,031</u> | <u>140,031</u> |

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

3 RETAIL SHOPS TRADING ACCOUNT

| | 2022 | 2022 | 2022 |
|---------------------------------------|------------|--------------|------------|
| | Restricted | Unrestricted | Total |
| | £ | £ | £ |
| Receipts | - | 818,662 | 818,662 |
| COVID 19 Retail grants | - | 48,669 | 48,669 |
| | - | 867,331 | 867,331 |
| Deduct | | | |
| Salaries | - | 386,584 | 386,584 |
| Purchases & merchandise | - | 27,788 | 27,788 |
| Rent & rates | - | 106,749 | 106,749 |
| Waste | - | 9,027 | 9,027 |
| Insurance | - | 6,542 | 6,542 |
| Repairs, renewals & set up | - | 3,608 | 3,608 |
| Heat & light | - | 29,284 | 29,284 |
| Telephone | - | 5,215 | 5,215 |
| Printing, postage & stationery | - | 10,249 | 10,249 |
| Incidentals | - | 2,601 | 2,601 |
| EPOS costs | - | 44,384 | 44,384 |
| Fire & security | - | 16,214 | 16,214 |
| Depreciation | - | 29,396 | 29,396 |
| Loss on disposal of fixed assets | - | 17,525 | 17,525 |
| Central wages | - | 69,833 | 69,833 |
| Central overheads | - | 28,149 | 28,149 |
| | - | 793,148 | 793,148 |
| Net income for the year | - | 74,183 | 74,183 |
| | 2021 | 2021 | 2021 |
| | Restricted | Unrestricted | Total |
| | (restated) | (restated) | (restated) |
| | £ | £ | £ |
| Receipts | - | 261,211 | 261,211 |
| Job Retention Scheme Government Grant | - | 219,721 | 219,721 |
| COVID 19 Retail grants | - | 328,260 | 328,260 |
| | - | 809,192 | 809,192 |
| Deduct | | | |
| Salaries | - | 429,670 | 429,670 |
| Purchases & merchandise | - | 10,841 | 10,841 |
| Rent & rates | - | 122,703 | 122,703 |
| Waste | - | 7,223 | 7,223 |
| Insurance | - | 5,169 | 5,169 |
| Repairs, renewals & set up | - | 2,274 | 2,274 |
| Heat & light | - | 24,848 | 24,848 |
| Telephone | - | 7,600 | 7,600 |
| Printing, postage & stationery | - | 6,155 | 6,155 |
| Incidentals | - | 1,025 | 1,025 |
| EPOS costs | - | 20,947 | 20,947 |
| Fire & security | - | 17,127 | 17,127 |
| Depreciation | - | 37,996 | 37,996 |
| Central wages | - | 47,182 | 47,182 |
| Central overheads | - | 27,186 | 27,186 |
| | - | 767,944 | 767,944 |
| Net income for the year | - | 41,247 | 41,247 |

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

4 FUNDRAISING EVENTS

| | 2022 | 2022 | 2022 |
|--|------------|--------------|------------|
| | Restricted | Unrestricted | Total |
| | £ | £ | £ |
| Fundraising event fees & minimum sponsorships: | | | |
| Fundraising Events | - | 34,848 | 34,848 |
| Personal challenges | - | 7,473 | 7,473 |
| General fundraising income | - | 47,617 | 47,617 |
| | - | 89,938 | 89,938 |
| | 2021 | 2021 | 2021 |
| | Restricted | Unrestricted | Total |
| | (restated) | (restated) | (restated) |
| | £ | £ | £ |
| Fundraising event fees & minimum sponsorships: | | | |
| Fundraising Events | - | 14,337 | 14,337 |
| Personal challenges | - | 6,710 | 6,710 |
| General fundraising income | - | 29,309 | 29,309 |
| | - | 50,355 | 50,355 |

Donations and sponsorship income received from these events is shown within income from donations in note 2.

5 INCOME FROM CHARITABLE ACTIVITIES

| | 2022 | 2022 | 2022 |
|-------------------------------------|------------|--------------|-----------|
| | Restricted | Unrestricted | Total |
| | £ | £ | £ |
| Clinical Commissioning Group Grants | 210,000 | 1,003,848 | 1,213,848 |
| NHSE COVID 19 funding | 119,582 | - | 119,582 |
| Pharmacy income | - | 113,092 | 113,092 |
| Education grants | - | 33,556 | 33,556 |
| Project ECHO | - | 11,031 | 11,031 |
| Respite Care | - | 17,157 | 17,157 |
| Therapies income | - | 1,061 | 1,061 |
| Room rental income | - | 5,265 | 5,265 |
| | 329,582 | 1,185,010 | 1,514,592 |

The NHSE awarded funding to allow the hospice to make available bed capacity and community support from April 2020 to July 2020 to provide support to people with complex needs in the context of the COVID-19 situation and to provide bed capacity and community support from November 2020 to December 2021 for the same purpose.

| | 2021 | 2021 | 2021 |
|-------------------------------------|------------|--------------|------------|
| | Restricted | Unrestricted | Total |
| | (restated) | (restated) | (restated) |
| | £ | £ | £ |
| Clinical Commissioning Group Grants | - | 1,144,619 | 1,144,619 |
| NHSE COVID 19 funding | 807,457 | - | 807,457 |
| Pharmacy income | - | 123,754 | 123,754 |
| Education grants | - | 750 | 750 |
| Project ECHO | - | 60,072 | 60,072 |
| Respite Care | - | 5,978 | 5,978 |
| Therapies income | - | 320 | 320 |
| Room rental income | - | 2,465 | 2,465 |
| | 807,457 | 1,337,958 | 2,145,415 |

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

6 ANALYSIS OF EXPENDITURE

| | 2022 | 2022 | 2022 |
|---------------------------------------|------------------|----------------|------------------|
| | Direct Costs | Support Costs | Total |
| | | (note 7) | |
| | £ | £ | £ |
| Costs of raising voluntary income | 198,871 | 59,011 | 257,883 |
| Costs of trading activities | | | |
| Retail costs (note 3) | 793,148 | - | 793,148 |
| Fundraising event costs | 90,682 | - | 90,682 |
| Lottery costs | 123,966 | - | 123,966 |
| Investment management costs | - | - | - |
| Costs of raising funds | 1,206,667 | 59,011 | 1,265,678 |
| Inpatient | 1,153,929 | 295,056 | 1,448,985 |
| Wellbeing centre | 302,539 | 103,271 | 405,810 |
| Pharmacy & Education | 117,703 | 3,688 | 121,391 |
| Housekeeping & Catering | 299,622 | 125,400 | 425,022 |
| Costs of charitable activities | 1,873,793 | 527,415 | 2,401,207 |
| TOTAL EXPENDITURE | 3,080,460 | 586,426 | 3,666,886 |
| | 2021 | 2021 | 2021 |
| | Direct Costs | Support Costs | Total |
| | | (note 7) | |
| | (restated) | (restated) | (restated) |
| | £ | £ | £ |
| Costs of raising voluntary income | 209,094 | 81,980 | 291,074 |
| Costs of trading activities | | | |
| Retail costs (note 3) | 767,944 | - | 767,944 |
| Fundraising event costs | 44,353 | - | 44,353 |
| Lottery costs | 126,622 | - | 126,622 |
| Investment management costs | - | - | - |
| Costs of raising funds | 1,148,013 | 81,980 | 1,229,993 |
| Inpatient | 1,094,283 | 327,918 | 1,422,201 |
| Wellbeing centre | 345,341 | 114,771 | 460,112 |
| Pharmacy & Education | 174,191 | 4,099 | 178,290 |
| Housekeeping & Catering | 232,436 | 122,969 | 355,405 |
| Costs of charitable activities | 1,846,251 | 569,758 | 2,416,008 |
| TOTAL EXPENDITURE | 2,994,263 | 651,738 | 3,646,001 |

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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

7 ANALYSIS OF SUPPORT COSTS

| | Manage- ment & Admin | Finance | Govern'e | HR, Staff & Training costs | IT & communicat- ions | Premises costs | 2022 Total |
|---------------------------------------|----------------------------|------------|---------------|----------------------------------|-----------------------------|----------------|----------------|
| | £ | £ | £ | £ | £ | £ | £ |
| Voluntary | 35,498 | 14 | 2,205 | 2,373 | 6,549 | 12,372 | 59,011 |
| Fundraising | - | - | - | - | - | - | - |
| Lottery | - | - | - | - | - | - | - |
| Investment | - | - | - | - | - | - | - |
| Costs of raising funds | 35,498 | 14 | 2,205 | 2,373 | 6,549 | 12,372 | 59,011 |
| Inpatient | 177,488 | 72 | 11,025 | 11,865 | 32,745 | 61,862 | 295,056 |
| Wellbeing | 62,121 | 25 | 3,859 | 4,153 | 11,461 | 21,652 | 103,271 |
| Pharm & Ed | 2,219 | 1 | 138 | 148 | 409 | 773 | 3,688 |
| House'g | 75,432 | 30 | 4,686 | 5,043 | 13,917 | 26,291 | 125,400 |
| Costs of charitable activities | 317,260 | 128 | 19,708 | 21,209 | 58,532 | 110,577 | 527,415 |
| TOTAL | 352,758 | 142 | 21,913 | 23,582 | 65,081 | 122,950 | 586,426 |

| | Management & Admin | Finance | Govern'e | HR, Staff & Training costs | IT & communications | Premises costs | 2021 Total |
|---------------------------------------|--------------------|-----------------|-----------------|----------------------------|---------------------|-----------------|-----------------|
| | (restated) £ | (restated) £ | (restated) £ | (restated) £ | (restated) £ | (restated) £ | (restated) £ |
| Voluntary | 51,858 | 104 | 3,181 | 2,247 | 7,662 | 16,928 | 81,980 |
| Fundraising | - | - | - | - | - | - | - |
| Lottery | - | - | - | - | - | - | - |
| Investment | - | - | - | - | - | - | - |
| Costs of raising funds | 51,858 | 104 | 3,181 | 2,247 | 7,662 | 16,928 | 81,980 |
| Inpatient | 207,431 | 416 | 12,723 | 8,987 | 30,647 | 67,713 | 327,918 |
| Wellbeing | 72,601 | 146 | 4,453 | 3,145 | 10,727 | 23,700 | 114,771 |
| Pharm & Ed | 2,593 | 5 | 159 | 112 | 383 | 846 | 4,099 |
| House'g | 77,787 | 156 | 4,771 | 3,370 | 11,493 | 25,392 | 122,969 |
| Costs of charitable activities | 360,412 | 723 | 22,106 | 15,615 | 53,250 | 117,652 | 569,758 |
| TOTAL | 412,270 | 827 | 25,287 | 17,862 | 60,911 | 134,580 | 651,738 |

Support costs have been allocated across the activities based upon the headcount in these areas.

LINDSEY LODGE LIMITED
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

8 NET INCOME/(EXPENDITURE) FOR THE YEAR

| | 2022 | 2021 (restated) |
|--|--------------|--------------------|
| | £ | £ |
| This is stated after charging: | | |
| Pension costs | 151,396 | 146,105 |
| Depreciation - owned assets | 184,069 | 172,914 |
| Operating lease rentals - Land & Buildings | 104,176 | 122,557 |
| Auditors' remuneration | | |
| - for audit services | 6,000 | 6,000 |
| - for other services | 2,500 | 2,500 |
| | <u>2,500</u> | <u>2,500</u> |

9 STAFF COSTS AND NUMBERS

| | 2022 | 2021 (restated) |
|------------------------------|------------------|--------------------|
| | £ | £ |
| Staff costs were as follows: | | |
| Salaries and wages | 2,277,538 | 2,347,769 |
| Social security costs | 170,488 | 165,944 |
| Pensions costs | 151,396 | 146,105 |
| | <u>2,599,422</u> | <u>2,659,818</u> |

Termination payments were made in the year amounting to £nil (2021: £43,436), of this £Nil (2021: £Nil) was outstanding at the year end.

The number of employees whose total employee benefits excluding pension contributions earning over £60,000, classified within bands of £10,000 is as follows:

| | 2022 | 2021 (restated) |
|-------------------|----------|--------------------|
| £60,000 - £69,999 | - | 1 |
| £70,000 - £79,999 | 1 | 1 |
| £80,000 - £89,999 | 1 | 1 |
| | <u>1</u> | <u>1</u> |

Pension contributions relating to those staff earning over £60,000 totalled £3,702 in the current year (2021 : £3,002).

The average numbers of employees, whether full time or part time, during the year were as follows:

| | 2022 | 2021 (restated) |
|-------------------------------|------------|--------------------|
| | Number | Number |
| Retail | 26 | 30 |
| Clinical and medical | 56 | 54 |
| Housekeeping | 17 | 15 |
| Management and administration | 16 | 11 |
| Fundraising | 8 | 10 |
| | <u>123</u> | <u>120</u> |

No members of the Board of Trustees received any remuneration during the year.

The aggregate amount of expenses reimbursed to member of the Board of Trustees during the period was £Nil (2021 : £Nil). The number of members of the Board of Trustees reimbursed for expenses was Nil (2021 : Nil). These relate to travel expenses.

The Hospice considers that the key management personnel comprise the trustees and the senior management team. The total employee benefits of the key management personnel of the Hospice were £444,496 (2021 : £385,95).

LINDSEY LODGE LIMITED
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

10 RELATED PARTY TRANSACTIONS

Control

Throughout the year the company was ultimately controlled by the Board of Trustees. The members of the company all belong to the Board of Trustees.

Donations

The total amount of donations received without conditions attached to the charity from a trustee or related party during the year were £1,724 (2021 : £2,369). There were no donations received from trustees or related party's with attached conditions during the year.

Transactions

£852 was paid to Symes Bains Broome Solicitors, a legal firm in which one trustee, Mr A Horwich is a partner (2021: £5,396). The amount was fully paid during the year and there is no amount outstanding at the balance sheet date. Symes Bains Broome were engaged to provide legal advice during the year.

No other member or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year.

11 TAXATION

The company is a registered charity and as such is exempt from taxation on its income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied for charitable purposes.

12 TANGIBLE FIXED ASSETS

| | Freehold land and buildings £ | Fixtures, fittings and equipment £ | Total £ |
|--------------------------|--|---|------------------|
| Cost | | | |
| At 1 April 2021 | 3,022,720 | 1,359,026 | 4,381,746 |
| Additions | 334,320 | 240,196 | 574,516 |
| Disposals | - | (23,675) | (23,675) |
| At 31 March 2022 | <u>3,357,040</u> | <u>1,575,547</u> | <u>4,932,586</u> |
| Depreciation | | | |
| At 1 April 2021 | 841,616 | 1,051,290 | 1,892,906 |
| Disposals | - | (6,148) | (6,148) |
| Provided during the year | 57,144 | 126,925 | 184,069 |
| At 31 March 2022 | <u>898,760</u> | <u>1,172,067</u> | <u>2,070,827</u> |
| Net book value | | | |
| At 31 March 2022 | <u>2,458,280</u> | <u>403,480</u> | <u>2,861,759</u> |
| At 31 March 2021 | <u>2,181,104</u> | <u>307,736</u> | <u>2,488,840</u> |

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

13 FIXED ASSET INVESTMENTS

| | 2022 | 2021 (restated) |
|-------------------------------|------------------|--------------------|
| | £ | £ |
| Market value at 1 April 2021 | 1,779,220 | 1,265,730 |
| Additions at cost | 500,000 | 250,000 |
| Disposal proceeds | - | (610) |
| Net realised gains/(losses) | - | - |
| Net unrealised gains/(losses) | 145,276 | 264,100 |
| Market value at 31 March 2022 | <u>2,424,496</u> | <u>1,779,220</u> |
| Cost at 31 March 2022 | <u>1,504,584</u> | <u>1,004,584</u> |

Investments comprise the following:

| | | |
|---|------------------|------------------|
| Investments listed on a recognised stock exchange | 2,424,496 | 1,779,220 |
| Cash deposits held as part of an investment portfolio | - | - |
| Market value as at 31 March 2022 | <u>2,424,496</u> | <u>1,779,220</u> |

Being at market value

| | | |
|--|------------------|------------------|
| Investment assets in the United Kingdom | 2,424,496 | 1,779,220 |
| Investment assets outside the United Kingdom | - | - |
| Market value as at 31 March 2022 | <u>2,424,496</u> | <u>1,779,220</u> |

At 31st March 2022 the investments which the charity holds 5% or more of the value of the total holdings were as follows:

| | £ | % |
|---|------------------|-------------|
| COIF Charities Investment Fund Accumulation Units | <u>2,424,496</u> | <u>100%</u> |

14 DEBTORS

| | 2022 | 2021 (restated) |
|-----------------|----------------|--------------------|
| | £ | £ |
| Prepayments | 37,693 | 30,958 |
| Other debtors | 233,804 | 338,258 |
| VAT recoverable | 81,715 | 50,507 |
| | <u>353,212</u> | <u>419,722</u> |

15 CREDITORS: Amounts falling due within one year

| | 2022 | 2021 (restated) |
|-----------------|----------------|--------------------|
| | £ | £ |
| Trade creditors | 65,636 | 38,559 |
| Accruals | 51,848 | 64,165 |
| Other creditors | 75,030 | 30,312 |
| Deferred income | 424,734 | 66,737 |
| | <u>617,248</u> | <u>199,773</u> |

Deferred income reconciliation

| | | |
|--|----------------|---------------|
| Balance brought forward | 66,737 | 240,802 |
| Amount released to the Statement of Financial Activities | (66,737) | (240,802) |
| Amount deferred in the year | 424,734 | 66,737 |
| Balance carried forward | <u>424,734</u> | <u>66,737</u> |

LINDSEY LODGE LIMITED
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NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

16 CONTINGENCIES AND COMMITMENTS

Each member of the company guarantees to contribute a maximum of £1 each on the event of the company's winding up. The total amount of the guarantee is, therefore, dependent on the number of members.

Contingent assets - legacy income

As at 31 March 2022 the charity had been notified of residuary legacies where the value of these estates was uncertain as the executors had not yet compiled the estate accounts as at the date of signing these accounts. No amount has been accrued in respect of these legacies which are estimated to be in excess of £30,000 (2021 : £30,000).

17 COMMITMENTS UNDER OPERATING LEASES

As at 31 March 2022 the company had total commitments under non-cancellable operating leases as set out below:

| | 2022 | 2021 |
|---|---------------------------|-------------------------------|
| | Land and buildings | Land and buildings (restated) |
| | £ | £ |
| Total of future minimum lease payments: | | |
| Within 1 year | 92,767 | 100,447 |
| Within 2 to 5 years | 157,025 | 236,965 |
| Over 5 years | - | - |
| TOTAL | 249,792 | 337,412 |

18 ANALYSIS OF MOVEMENT OF FUNDS

| | Balance at 01.04.21 | Incoming Resources | Outgoing Resources | Transfers | Balance at 31.03.22 |
|--|----------------------------|---------------------------|---------------------------|------------------|----------------------------|
| | £ | £ | £ | £ | £ |
| Unrestricted general funds | 4,851,041 | 3,349,254 | (3,547,304) | 210,500 | 4,863,491 |
| Unrestricted revaluation reserve fund | 774,636 | 145,276 | - | - | 919,912 |
| Restricted funds - General | - | 120,082 | (119,582) | (500) | - |
| Restricted funds - Bedded unit expansion | - | 210,000 | - | (210,000) | - |
| | 5,625,677 | 3,824,612 | (3,666,886) | - | 5,783,403 |

| | Balance at 01.04.20 | Incoming Resources | Outgoing Resources | Transfers | Balance at 31.03.21 |
|--|----------------------------|---------------------------|---------------------------|-------------------|----------------------------|
| | (restated) | (restated) | (restated) | (restated) | (restated) |
| | £ | £ | £ | £ | £ |
| Unrestricted general funds | 3,623,337 | 4,006,728 | (2,799,024) | 20,000 | 4,851,041 |
| Unrestricted revaluation reserve fund | 510,536 | 264,100 | - | - | 774,636 |
| Restricted funds - General | - | 807,457 | (807,457) | - | - |
| Restricted funds - Day care unit/Wellbeing | - | 20,000 | - | (20,000) | - |
| Restricted funds - Garden | - | 39,520 | (39,520) | - | - |
| | 4,133,873 | 5,137,805 | (3,646,001) | - | 5,625,677 |

LINDSEY LODGE LIMITED
COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

18 ANALYSIS OF MOVEMENT OF FUNDS CONTINUED

Unrestricted general funds are those which can be spent on any activity within the charity's overall objectives.

Restricted general funds are those raised for specific capital or running costs of the hospice and are matched against the relevant expense in the period. Restricted funds received for capital projects are transferred from restricted funds to unrestricted funds when the expenditure has been incurred.

The revaluation reserve fund represents the amount by which the fixed asset investments' market value exceeds their initial cost.

19 ANALYSIS OF NET ASSETS BETWEEN FUNDS

| | Tangible Fixed Assets | Investments | Current Assets | Current Liabilities | 2022 Total |
|---------------------------------------|----------------------------------|--------------------|---------------------------|--------------------------------|-----------------------|
| | £ | £ | £ | £ | £ |
| Unrestricted general funds | 2,861,759 | 1,504,584 | 1,114,396 | (617,248) | 4,863,491 |
| Unrestricted revaluation reserve fund | - | 919,912 | - | - | 919,912 |
| | 2,861,759 | 2,424,496 | 1,114,396 | (617,248) | 5,783,403 |

| | Tangible Fixed Assets (restated) | Investments (restated) | Current Assets (restated) | Current Liabilities (restated) | 2021 Total (restated) |
|---------------------------------------|---|-----------------------------------|--|---|--------------------------------------|
| | £ | £ | £ | £ | £ |
| Unrestricted general funds | 2,488,840 | 1,004,584 | 1,557,390 | (199,772) | 4,851,041 |
| Unrestricted revaluation reserve fund | - | 774,636 | - | - | 774,636 |
| | 2,488,840 | 1,779,220 | 1,557,390 | (199,772) | 5,625,677 |

20 PRIOR YEAR ADJUSTMENTS

In preparing the accounts for the year ended 31 March 2022, the trustees have considered that it is appropriate to re-classify restricted funds as unrestricted funds. The trustees consider that the restrictions on the funds received were met once the specified asset was acquired, so allowing the charity to use the asset acquired on an unrestricted basis for any charitable purpose. A prior year adjustment has therefore been made for these adjustments for the year ended 31 March 2021. The net effect on the net income for this year was £nil.

